MILLAR CAMERON

EXECUTIVE AND PROFESSIONAL SEARCH SOLUTIONS FOR THE AQUACULTURE SECTOR

Our experienced team works in partnership with aquaculture businesses of all sizes, from established, global organisations to early stage companies.

We identify and recruit the leaders you require to achieve both long-term scale and sustained growth.



AN INTRODUCTION TO MILLAR CAMERON

Millar Cameron is an executive and professional search consultancy specialising in sourcing key talent for companies and organisations around the world.

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Since Millar Cameron's inception in 2007, we have been sourcing high calibre leaders and executives for a wide range of businesses and institutions across Africa and other emerging markets around the world. Our passion lies in attracting, developing and retaining top talent, where incisive leadership is crucial. Our palpable commitment has led to recognition as one of the leading providers of executive and professional search solutions within Africa and other emerging markets.



MILLAR CAMERON AND AQUACULTURE

Millar Cameron is unique; our aquaculture team retains considerable sector knowledge, born from industry experience and many years of successful executive search delivery to continue supporting our clients.

We understand that finding executives with the relevant skills twinned with strategic, management capabilities continues to be a challenge, particularly in such a highly competitive talent market. The battle to attract and retain talent is fierce.

Our deep market knowledge, considerable talent network and proactive attitude to research allows us to continue making a positive difference.

Thanks to our commitment to supporting sustainable businesses operating within the food value chain, aquaculture remains one of our most critical verticals. Internationally we have formed lasting partnerships with clients of all sizes, from nascent, ambitious farms to market-leading organisations with a significant, global footprint.



A HISTORY OF CONTINUED SUCCESS

USA

Group Techical Director VP of Marketing Chief Finance Officer for North America **Business Development Director** US and North America

Mexico

Head of Farming Managing Director Head of Operations Group Engineering Manager Group Project Manager

> Honduras' Managing Director

Costa Rica

Head of Operations Aquaculture Engineer Fish Health Manager

Key Account Manager

France

Scotland

Marine Area Manager Freshwater Techical Manager

Switzerland

Group Procurement Manager Global Sustainability Manager Group General Counsel and Corporate Affairs Head

-Ecuador

Head of Production Head of Quality Head of Finance

Ghana Commercial Manager

South Africa

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Group Head of Digital Transformation Group Head of Environmental & Social

Germany Business Development Director for Europe

Kingdom of Saudi Arabia

Director of Aquaculture Director of Fish Farming

Kenya

Lake Operations Manager Aquaculture Director

Zambia

Platform Head Production Director **Commercial Director**



South East Asia

Global Head of Farming Director of Business Development

Indonesia

General Manager Farming

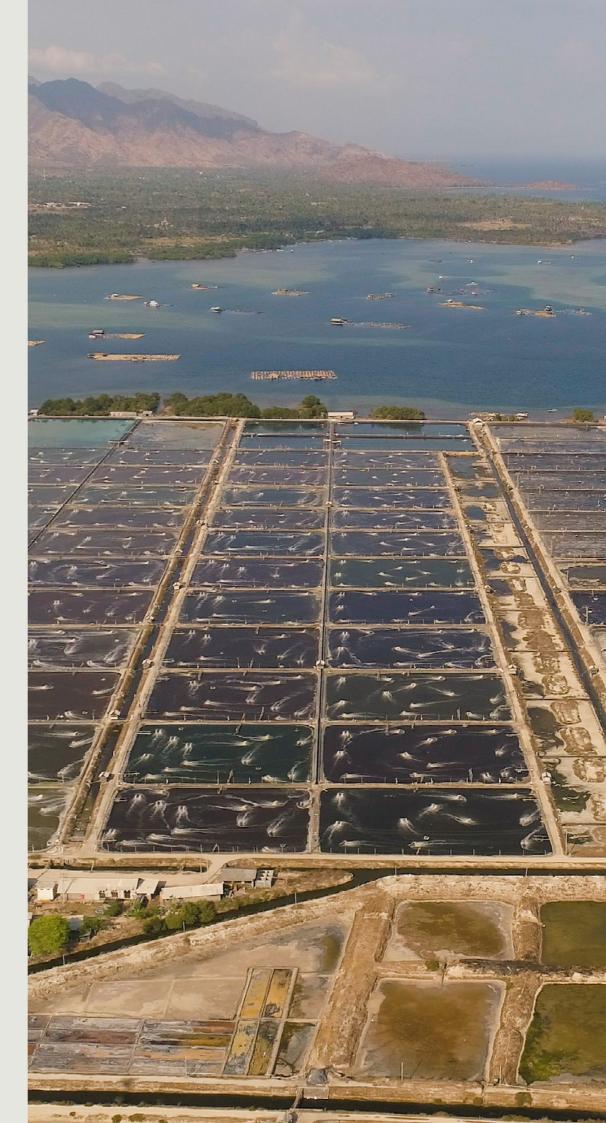
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Singapore

Finance Manager

HOW WE CAN HELP

Our clients are considered our partners and a key element of our approach to each recruitment mandate is to take the time to gain a detailed understanding of your specific requirements, in order to develop a bespoke search strategy that is tailored to your recruitment brief. Having developed an in-depth knowledge of the wide-ranging issues pertaining to aquaculture, along with an extensive network of senior professionals devoted to tackling them, Millar Cameron is expertly positioned to advise on matters such as diversity and inclusion goals, talent capacity and compensation.



FIVE STEPS TO RECRUITMENT SUCCESS

Our executive search strategy follows a five-step approach that is tailored to your organisation's requirements:

Define

We discuss all aspects of the role with you, including the capabilities, background, culture and competencies of the desired professional. This allows us to determine the search priorities and parameters, and the criteria against which candidates will be measured.

Develop

We work with you to develop a bespoke outreach strategy that covers specific companies, industries and geographies that you want to target. We employ a combination of search methods, including research, direct headhunting, referrals and our established networks to identify a comprehensive longlist.

Engage

We conduct competency-based interviews that are tailored to the role to thoroughly assess each candidate's fit against your requirements. We ensure that all aspects discussed during the define stage are covered during interviews, before collating the shortlist.

Present

We present you with a pack comprising of a personal profile, interview notes, compensation information, and a detailed curriculum vitae, for each candidate that is shortlisted. We discuss reasons for shortlisting candidates with you and remain involved throughout the selection process, preparing and debriefing candidates after each step.



Close

	We conduct detailed reference reports
	on the selected candidate, and we
	can also provide background checks
lum	and psychometric testing, where
	necessary. We support you throughout
	the negotiation process to ensure a
Id	successful outcome.

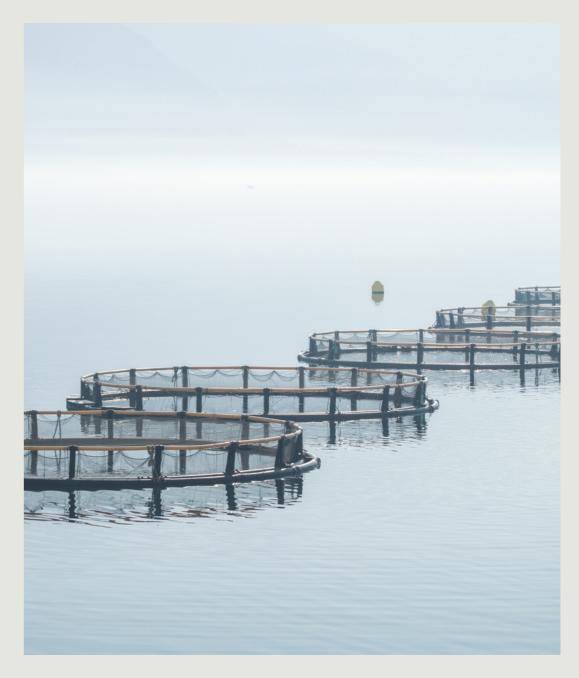
WE LEAD FROM THE FRONT

Our aquaculture team has a strong track record of delivering leaders into aquaculture businesses across Europe, The Americas, Africa and Asia. We use our understanding of the sector, our global talent networks and the latest search tools to enable us to identify the right leaders for your business.



"Coming from an aquaculture background I have a clear understanding of the challenges and developments within the industry. This combined with Millar Cameron's emphasis on talent research enables us to consistently achieve successful outcomes for both clients and candidates."

Angus Collett, Partner



recruitment objectives.

Through the importance we consistently place on finding the right people, our passion for the sector, and the persistence we demonstrate during searches, Millar Cameron is the ideal partner to enable you to achieve your

ADDITIONAL SOLUTIONS

Board Services

Since our inception in 2007, we have partnered with many leading organisations in African countries. Our extensive network of board professionals allows us to engage with individuals whose experience is specialist and highly sought after, bringing fresh insights, complementary skills and diverse experience to your top table.

Succession Planning

Forward planning is vital. We enable you to prepare for the future by identifying the existing senior leaders with the most potential within your organisation, as well as keeping our finger on the pulse of changes in the market that might determine leadership succession.

Talent Mapping

We offer a talent mapping service to assist you in identifying the development potential of individuals within your organisation. Where talent gaps are identified, we partner with you to develop a strategy that both attracts and retains talented professionals. We also undertake salary benchmarking activities for key roles in your organisation to ensure a competitive remuneration package for employees.

Equality, Diversity and Inclusion

We are committed to representing and advocating the best talent, irrespective of race, gender, disability, or sexual orientation. We work closely with our clients to formulate non-discriminatory role descriptions and search strategies that utilise multi-faceted channels, in order to attract top talent from the widest possible pool of candidates.



Our Other Sectors

We have dedicated sector teams with the practical experience, insights and connections needed to deliver outstanding executive search and recruitment solutions in other highly successful and growing sectors that are fuelling Africa's economies. These include:

- Agribusiness
- Technology & Telecommunications
- International Development
- Power and Infrastructure
- Financial and Professional services
- Consumer
- Private Equity
- Industrial
- Mining and Natural Resources

MILLAR CAMERON PEOPLE - PASSION - PERSISTENCE

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